

# BUDGET AND FINANCIAL FORECAST

2023/24



## BUDGET SUMMARY - BOROUGH COUNCIL SERVICES

### General Fund

On 23 February 2023, the Council approved a 2023/24 budget for Borough Council services of £34.2 million, which represents net spending of £35.1 million and movement of reserves of £0.9 million.

The Council Tax Requirement for 2023/24 is £17.6 million, producing a Band D Council Tax of £287.19, an increase of 2.97%, compared to 2022/23.

### Housing Revenue Account

The HRA budget was also approved on 23 February 2023. It provides expenditure on services of £54.1 million and capital charges of £9.1 million. The average rent for 2023/24 is £98.95 which is 7.0% more than 2022/23. The capital programme includes a £31.8 million investment in existing stock and £15.8 million in new stock.

### Medium Term Financial Strategy (MTFS)

The fundamental aims of the Council's MTFS are to:

- Maintain a sustainable financial position against a background of continuing financial uncertainty and reduced government funding.
- Support the delivery of the ambitions in the Corporate Plan.

The MTFS continues to forecast a gap between the Council's need to spend and the available resources. While the budget for 2023/24 has been balanced, there remains a deficit in future years rising from £1.5 million in 2024/25 to £3.1 million in 2026/27.

Further information on the Council's budgets for 2023/24 can be found on the Council's website at [www.basildon.gov.uk](http://www.basildon.gov.uk)

	Actual 2021/22 £'000	Original Budget 2022/23 £'000	Service	Estimates			
				2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000
	1,751	1,654	Community	1,576	1,590	1,591	1,585
	1,036	(67)	Development & Regulation	715	221	39	(338)
	9,661	10,742	Environment	10,639	9,472	9,452	9,497
	2,768	3,039	Housing	3,468	3,423	3,429	3,428
	7,964	8,043	Leisure	7,920	8,030	8,141	8,111
	2,067	2,421	Regeneration & Partnerships	2,557	2,170	2,207	1,710
	(4,468)	(6,097)	Corporate & Central	7,466	5,698	6,326	11,054
	-	-	Efficiencies	-	(1,548)	(3,508)	(3,100)
	-	1,000	Contingency	750	1,000	1,250	1,500
	<b>20,779</b>	<b>20,735</b>	<b>General Fund Expenditure on Services</b>	<b>35,091</b>	<b>30,056</b>	<b>28,927</b>	<b>33,447</b>
	<b>13,974</b>	<b>4,340</b>	<b>Housing Revenue Account</b>	<b>2,338</b>	<b>161</b>	<b>2</b>	<b>-</b>
	<b>34,753</b>	<b>25,075</b>	<b>TOTAL EXPENDITURE ON SERVICES</b>	<b>37,429</b>	<b>30,217</b>	<b>28,929</b>	<b>33,447</b>
	3,166	-	Transfers to/(from) Reserves:	-	-	-	-
	(3,495)	(1,781)	- General Fund Activities	(891)	(2,352)	(703)	(4,508)
	(13,974)	(4,340)	- General Fund Earmarked Reserves	(2,338)	(161)	(2)	-
			- Housing Revenue Account Balances				
	<b>20,450</b>	<b>18,954</b>	<b>BOROUGH COUNCIL NET EXPENDITURE</b>	<b>34,200</b>	<b>27,704</b>	<b>28,224</b>	<b>28,939</b>
	(3,116)	(2,459)	Government Grants (net)	(2,281)	(1,874)	(1,607)	(1,607)
	(14,657)	(6,934)	Business Rates Income	(9,274)	(7,813)	(8,046)	(8,278)
	(294)	(353)	New Homes Bonus	-	-	-	-
	307	(3)	Net deficit/(surplus) on Collection Fund:	77	-	-	-
	14,279	7,913	- Council Tax	(5,137)	-	-	-
			- Business Rates				
	<b>16,969</b>	<b>17,118</b>	<b>COUNCIL TAX REQUIREMENT</b>	<b>17,585</b>	<b>18,017</b>	<b>18,571</b>	<b>19,054</b>
	60,840	61,376	Number of Band D dwellings	61,230	61,521	62,170	62,543
	£278.91	£278.91	Council Tax Band D - Basildon Borough only	£287.19	£292.86	£298.71	£304.65
	+0%	+0%	Budgeted/Forecast Council Tax % change	2.97%	+1.97%	+1.99%	+1.99%

## RESERVES & BALANCES

	Opening Balance 2022/23 £'000	Movement £'000	Closing Balance 2022/23 £'000	Movement £'000	Closing Balance 2023/24 £'000	Movement £'000	Closing Balance 2024/25 £'000	Movement £'000	Closing Balance 2025/26 £'000	Movement £'000	Closing Balance 2026/27 £'000
<b>GENERAL FUND</b>											
General Fund Activities	4,246	(1,246)	3,000	-	<b>3,000</b>	-	3,000	-	3,000	-	3,000
Carry Forwards	8,852	(8,852)	-	-	-	-	-	-	-	-	-
Pensions and Contingency	8,851	1,561	10,412	(2,186)	<b>8,226</b>	(422)	7,804	89	7,893	(4,434)	3,459
Insurance Pool	3,731	(65)	3,666	-	<b>3,666</b>	-	3,666	-	3,666	-	3,666
Employment Rationalisation	1,240	-	1,240	-	<b>1,240</b>	-	1,240	-	1,240	-	1,240
IT Initiatives	4,545	1,714	6,259	(2,016)	<b>4,243</b>	(386)	3,857	134	3,991	245	4,236
Treasury Management	2,493	(343)	2,150	(1,161)	<b>989</b>	921	1,910	395	2,305	(1,277)	1,028
Asset Management	2,230	(500)	1,730	(375)	<b>1,355</b>	(100)	1,255	(100)	1,155	-	1,155
Sempra Equalisation	992	132	1,124	426	<b>1,550</b>	(344)	1,206	(556)	650	750	1,400
Lease Equalisation	3,002	1,281	4,283	1,050	<b>5,333</b>	90	5,423	(610)	4,813	1,187	6,000
Investment Asset Acquisition Equalisation	1,700	-	1,700	(1,200)	<b>500</b>	-	500	-	500	500	1,000
Development Equalisation	1,463	2,418	3,881	(814)	<b>3,067</b>	(814)	2,253	(844)	1,409	-	1,409
Regeneration Account	596	-	596	-	<b>596</b>	-	596	-	596	-	596
Business Rates Equalisation-Timing	6,401	(11,538)	(5,137)	5,137	-	-	-	-	-	-	-
Business Rates Equalisation-Growth/Volatility	8,931	(399)	8,532	248	<b>8,780</b>	(1,297)	7,483	789	8,272	(1,479)	6,793
<b>Total General Fund Reserves</b>	<b>59,273</b>	<b>(15,837)</b>	<b>43,436</b>	<b>(891)</b>	<b>42,545</b>	<b>(2,352)</b>	<b>40,193</b>	<b>(703)</b>	<b>39,490</b>	<b>(4,508)</b>	<b>34,982</b>
<b>HOUSING REVENUE ACCOUNT</b>											
General	4,000	-	4,000	-	<b>4,000</b>	-	4,000	-	4,000	-	4,000
Earmarked	6,545	(2,772)	3,773	(2,338)	<b>1,435</b>	(161)	1,274	(2)	1,272	-	1,272
<b>Total HRA Reserves</b>	<b>10,545</b>	<b>(2,772)</b>	<b>7,773</b>	<b>(2,338)</b>	<b>5,435</b>	<b>(161)</b>	<b>5,274</b>	<b>(2)</b>	<b>5,272</b>	<b>-</b>	<b>5,272</b>
<b>TOTAL RESERVES</b>	<b>69,818</b>	<b>(18,609)</b>	<b>51,209</b>	<b>(3,229)</b>	<b>47,980</b>	<b>(2,513)</b>	<b>45,467</b>	<b>(705)</b>	<b>44,762</b>	<b>(4,508)</b>	<b>40,254</b>

## COUNCIL TAX 2023/24

### COUNCIL TAX LEVEL

	2022/23		2023/24	
	Collection Fund Requirement £'000	Council Tax Band D Equivalent £	Collection Fund Requirement £'000	Council Tax Band D Equivalent £
Basildon Borough Council	17,118	278.91	<b>17,585</b>	<b>287.19</b>
Essex County Council	85,995	1,401.12	<b>88,794</b>	<b>1,450.17</b>
Police Fire & Crime Commissioner for Essex	13,412	218.52	<b>14,295</b>	<b>233.46</b>
Essex PFCC Fire and Rescue Authority	4,623	75.33	<b>4,916</b>	<b>80.28</b>
<b>Basic Amount of Council Tax</b>	<b>121,148</b>	<b>1,973.88</b>	<b>125,590</b>	<b>2,051.10</b>
Parish Precepts	477	7.84	<b>728</b>	<b>11.88</b>
<b>Total funded from Council Tax</b>	<b>121,625</b>	<b>1,981.72</b>	<b>126,318</b>	<b>2,062.98</b>

The table details the basic amounts of Council Tax for each band:

Tax Band	Basildon £	County £	Police £	Fire £	Total £
A	191.46	966.78	155.64	53.52	<b>1,367.40</b>
B	223.37	1,127.91	181.58	62.44	<b>1,595.30</b>
C	255.28	1,289.04	207.52	71.36	<b>1,823.20</b>
D	287.19	1,450.17	233.46	80.28	<b>2,051.10</b>
E	351.01	1,772.43	285.34	98.12	<b>2,506.90</b>
F	414.83	2,094.69	337.22	115.96	<b>2,962.70</b>
G	478.65	2,416.95	389.10	133.80	<b>3,418.50</b>
H	574.38	2,900.34	466.92	160.56	<b>4,102.20</b>

The table above excludes Parish, Town and Village Council Tax amounts.

### COUNCIL TAX BASE

Tax Band	Value Range	Properties in Band No.	%	Number of Property Discounts	Net Amount	Proportion	Relevant Amount of Band D Properties
A	Disabled	8	-	0	8	5/9	4
A	Up to £40,000	9,120	11.5	1,677	7,443	6/9	4,962
B	£40,001 - £52,000	16,337	20.5	1,910	14,428	7/9	11,221
C	£52,001 - £68,000	24,644	30.8	2,275	22,369	8/9	19,883
D	£68,001 - £88,000	14,954	18.7	1,038	13,917	9/9	13,917
E	£88,001 - £120,000	7,814	9.8	424	7,390	11/9	9,032
F	£120,001 - £160,000	4,807	6.0	210	4,598	13/9	6,641
G	£160,001 - £320,000	2,033	2.5	65	1,968	15/9	3,280
H	£320,000 +	174	0.2	5	169	18/9	339
<b>Sub-Total</b>		<b>79,891</b>	<b>100.0</b>	<b>7,603</b>	<b>72,289</b>		<b>69,279</b>
Less net impact of Local Council Tax Support Scheme							(6,479)
Less : Allowance for irrecoverables							(1,570)
<b>Overall Council Tax Base</b>							<b>61,230</b>

The Council Tax base property discounts of 7603 are set out below:

	Number of Properties	Relevant Discount (%)	Number of Property Discounts
(a) No discount or exemption	52,709	-	-
(b) Exempt from Council Tax	1,130	100	1,130
(c) Single Adult discount	24,859	25	6,215
(d) Empty Property (3 month) discount	376	50	188
(e) Disregard - all but one resident	733	25	183
(f) Disregard - all residents	63	50	32
(g) Second Home (job related)	-	50	-
(h) Empty Homes Premium	88	(100)	(88)
(i) Empty Homes Premium 5+ years	15	(200)	(30)
(j) Empty Homes Premium 10+ years	10	(300)	(30)
(k) Family Annexe	7	50	4
<b>Total</b>	<b>79,990</b>		<b>7,603</b>

## PARISH, TOWN & VILLAGE COUNCIL PRECEPTS AND TAX AMOUNTS 2023/24

### PARISH, TOWN & VILLAGE COUNCIL PRECEPTS AND SPECIFIC TAX AMOUNTS

There are eight Parish, Town and Village Councils within the Basildon Borough. They operate independently and Basildon Borough Council and the other principal Essex authorities have no influence over their activities or spending. They carry out a number of functions in their particular areas and the cost falls on the Council Tax payers resident in those areas.

	Total Precept £	Total Number of Properties in the Area	Tax Base for Area Band D equivalent		Council Tax Band							
					A £	B £	C £	D £	E £	F £	G £	H £
Billericay Town	317,236	12,209	12,324.6	Parish Element	17.16	20.02	22.88	25.74	31.46	37.18	42.90	51.48
				Total Council Tax	1,384.56	1,615.32	1,846.08	2,076.84	2,538.36	2,999.88	3,461.40	4,153.68
Bowers Gifford & North Benfleet	21,967	750	720.0	Parish Element	20.34	23.73	27.12	30.51	37.29	44.07	50.85	61.02
				Total Council Tax	1,387.74	1,619.03	1,850.32	2,081.61	2,544.19	3,006.77	3,469.35	4,163.22
Great Burstead & South Green	31,039	2,732	2,481.1	Parish Element	8.34	9.73	11.12	12.51	15.29	18.07	20.85	25.02
				Total Council Tax	1,375.74	1,605.03	1,834.32	2,063.61	2,522.19	2,980.77	3,439.35	4,127.22
Little Burstead	16,100	167	214.0	Parish Element	50.16	58.52	66.88	75.24	91.96	108.68	125.40	150.48
				Total Council Tax	1,417.56	1,653.82	1,890.08	2,126.34	2,598.86	3,071.38	3,543.90	4,252.68
Noak Bridge	42,040	1,286	1,002.4	Parish Element	27.96	32.62	37.28	41.94	51.26	60.58	69.90	83.88
				Total Council Tax	1,395.36	1,627.92	1,860.48	2,093.04	2,558.16	3,023.28	3,488.40	4,186.08
Ramsden Bellhouse	34,548	306	440.7	Parish Element	52.26	60.97	69.68	78.39	95.81	113.23	130.65	156.78
				Total Council Tax	1,419.66	1,656.27	1,892.88	2,129.49	2,602.71	3,075.93	3,549.15	4,258.98
Ramsden Crays	14,165	552	524.6	Parish Element	18.00	21.00	24.00	27.00	33.00	39.00	45.00	54.00
				Total Council Tax	1,385.40	1,616.30	1,847.20	2,078.10	2,539.90	3,001.70	3,463.50	4,156.20
Shotgate	28,300	1,447	1,304.7	Parish Element	14.46	16.87	19.28	21.69	26.51	31.33	36.15	43.38
				Total Council Tax	1,381.86	1,612.17	1,842.48	2,072.79	2,533.41	2,994.03	3,454.65	4,145.58
Wickford Town	222,255	11,934	9,830.0	Parish Element	15.06	17.57	20.08	22.59	27.61	32.63	37.65	45.18
				Total Council Tax	1,382.46	1,612.87	1,843.28	2,073.69	2,534.51	2,995.33	3,456.15	4,147.38

## COLLECTION FUND

### COUNCIL TAX

	2021/22 Actual £'000	2022/23 Original Budget £'000	2022/23 Projected Outturn £'000	2023/24 Estimate £'000
<b>In year</b>				
<b>Expenditure (Precepts)</b>				
Essex County Council	81,581	85,995	85,995	<b>88,794</b>
Police Fire & Crime Commissioner for Essex	12,687	13,412	13,412	<b>14,295</b>
Essex PFCC Fire and Rescue Authority	4,495	4,623	4,623	<b>4,916</b>
Basildon Borough and Local Parishes	17,446	17,846	17,845	<b>18,312</b>
<b>Total Precepts</b>	<b>116,209</b>	<b>121,876</b>	<b>121,875</b>	<b>126,317</b>
Less Council Tax income	(116,143)	(121,876)	(122,131)	<b>(126,317)</b>
<b>Deficit/(Surplus)</b>	<b>66</b>	<b>-</b>	<b>(256)</b>	<b>-</b>

### Movement on Council Tax Balances - Cumulative

Deficit/(Surplus) brought forward	2,715	955	768	<b>549</b>
Less prior year adjustment				
Essex County Council	(1,414)	26	26	<b>(344)</b>
Police Fire & Crime Commissioner for Essex	(213)	7	7	<b>(78)</b>
Essex PFCC Fire and Rescue Authority	(79)	1	1	<b>(50)</b>
Basildon Borough and Local Parishes	(307)	3	3	<b>(77)</b>
<b>Balance remaining to be recovered</b>	<b>702</b>	<b>992</b>	<b>805</b>	<b>-</b>
Deficit/(Surplus) for year	66	-	(256)	<b>-</b>
<b>Deficit/(Surplus) carried forward</b>	<b>768</b>	<b>992</b>	<b>549</b>	<b>-</b>

### BUSINESS RATES

	2021/22 Actual £'000	2022/23 Original Budget £'000	2022/23 Projected Outturn £'000	2023/24 Estimate £'000
<b>In year</b>				
<b>Expenditure (central and local shares)</b>				
Central Government	38,392	33,636	33,636	<b>40,046</b>
Essex County Council	6,911	6,054	6,054	<b>7,208</b>
Essex PFCC Fire and Rescue Authority	768	673	673	<b>801</b>
Basildon Borough Council	30,714	26,909	26,909	<b>32,036</b>
<b>Total Expenditure</b>	<b>76,785</b>	<b>67,272</b>	<b>67,272</b>	<b>80,091</b>
Less Business Rates income	(63,188)	(67,272)	(76,335)	<b>(80,091)</b>
<b>Deficit/(Surplus)</b>	<b>13,597</b>	<b>-</b>	<b>(9,063)</b>	<b>-</b>

### Movement on Business Rates Balances - Cumulative

Deficit/(Surplus) brought forward	38,102	20,466	16,001	<b>(12,844)</b>
Less prior year adjustment:				
Central Government	(17,849)	(9,891)	(9,891)	<b>6,422</b>
Essex County Council	(3,213)	(1,780)	(1,780)	<b>1,156</b>
Essex PFCC Fire and Rescue Authority	(357)	(198)	(198)	<b>128</b>
Basildon Borough Council	(14,279)	(7,913)	(7,913)	<b>5,138</b>
<b>Balance remaining to be recovered</b>	<b>2,404</b>	<b>684</b>	<b>(3,781)</b>	<b>-</b>
Deficit/(Surplus) for year	13,597	-	(9,063)	<b>-</b>
<b>Deficit/(Surplus) carried forward</b>	<b>16,001</b>	<b>684</b>	<b>(12,844)</b>	<b>-</b>

### Retained income, Basildon Borough

Business Rates income (Basildon local share)	25,275	26,909	30,534	<b>32,036</b>
Add Section 31 compensation	10,000	6,901	4,091	<b>5,693</b>
Less Tariff	(25,670)	(25,670)	(25,670)	<b>(28,294)</b>
<b>Funding</b>	<b>9,605</b>	<b>8,140</b>	<b>8,955</b>	<b>9,435</b>
Less Levy	(1,952)	(1,229)	(1,627)	<b>(1,769)</b>
<b>Retained rates income, General Fund</b>	<b>7,653</b>	<b>6,911</b>	<b>7,328</b>	<b>7,666</b>
Contribution from/(to) Collection Fund	(14,279)	(7,913)	(7,913)	<b>5,138</b>
<b>Net retained rates income</b>	<b>(6,626)</b>	<b>(1,002)</b>	<b>(585)</b>	<b>12,804</b>

## GENERAL INFORMATION

### GENERAL STATISTICS AND INFORMATION

	2022/23	2023/24
<b>Area</b>		
Basildon Borough	42.5 sq miles 11,000 hectares	<b>42.5 sq miles</b> <b>11,000 hectares</b>
<b>Population</b>		
Estimate from Office for National Statistics (ONS) (as at date shown)	187,600 (June 2020)	<b>187,700</b> <b>(June 2021)</b>
<b>Council Tax</b>		
Total Number of Properties Taxable Base	79,421 60,840	<b>79,891</b> <b>61,230</b>
<b>Business Rates</b>		
Rate Poundage - Small Businesses	49.9p	<b>49.9p</b>
Rate Poundage - Other	51.2p	<b>51.2p</b>
Number of Properties *	4,970	<b>5,012</b>
Rateable Value *	£192.0m	<b>£210.0m</b>
<b>Number of Employees</b>		
Budgeted Posts - Full-Time Equivalent	944	<b>940</b>
<b>Number of Council Houses</b>		
Estimate at 1st April	10,738	<b>10,813</b>
<b>Debt (estimated average outstanding at year end)</b>	£m	£m
Traditional Loans	345.3	<b>427.4</b>
Finance Leases	180.5	<b>178.2</b>
Investments	(17.6)	<b>(11.1)</b>
Net Debt	508.2	<b>594.5</b>

\* at 31 December in prior financial year.

### EXPENDITURE & INCOME ANALYSIS 2023/24

	Gross Expenditure £'000	Gross Income £'000	Net Estimate £'000
Community	2,158	(582)	1,576
Development & Regulation	51,046	(50,331)	715
Environment	16,076	(5,436)	10,640
Housing	4,916	(1,448)	3,468
Leisure	10,486	(2,567)	7,919
Regeneration & Partnerships	3,413	(856)	2,557
Corporate & Central	25,349	(17,883)	7,466
Contingency	750	-	750
<b>General Fund</b>	<b>114,194</b>	<b>(79,103)</b>	<b>35,091</b>
<b>Housing Revenue Account</b>	<b>63,264</b>	<b>(60,926)</b>	<b>2,338</b>
<b>TOTAL EXPENDITURE ON SERVICES</b>	<b>177,458</b>	<b>(140,029)</b>	<b>37,429</b>
Net Transfers from Reserves	-	(3,229)	(3,229)
Parish Precepts	728	-	728
<b>NET EXPENDITURE</b>	<b>178,186</b>	<b>(143,258)</b>	<b>34,928</b>

## GENERAL FUND BUDGET 2023/24 AND FINANCIAL FORECAST TO 2026/27

### COMMUNITY

Service	Actual	Original Budget	Estimates			Outcomes	
	2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000		2026/27 £'000
						<i>Budget provides for the delivery of the following outcomes for each service</i>	
Community Facilities	884	801	<b>755</b>	763	764	758	The Place and 3 activity centres providing opportunities for residents aged 50+ to participate in daily activities.
Community Centres & Halls	276	205	<b>180</b>	186	187	186	8 directly managed centres and halls and 25 leased and managed by various community associations.
Community Involvement	591	649	<b>641</b>	641	640	641	Work in partnership with, and provide grants to, various groups and agencies to support community projects.
<b>TOTAL NET COST/(SURPLUS)</b>	<b>1,751</b>	<b>1,655</b>	<b>1,576</b>	<b>1,590</b>	<b>1,591</b>	<b>1,585</b>	

### DEVELOPMENT & REGULATION

Service	Actual	Original Budget	Estimates			Outcomes	
	2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000		2026/27 £'000
							<i>Budget provides for the delivery of the following outcomes for each service</i>
Planning	1,502	1,260	<b>1,407</b>	1,340	1,344	1,092	Handle planning applications, enforcement, appeals, embed policy and administer land charges and advise.
Building Control	205	167	<b>199</b>	193	188	181	Process and handle 1,300 building regulation consent submissions and 3,500 site inspections per year.
Parking	59	(200)	<b>(55)</b>	(160)	(165)	(169)	Borough off street parking and enforcement - 7 car parks and 571 spaces. On street managed by SEPP.
Taxi & Private Hire Licensing	101	91	<b>40</b>	38	33	28	Estimate to issue 200 Private Hire, 40 Operator, 130 Hackney Carriage and 500 Driver licenses in 2023/24.
Trading Operations	(2,546)	(2,775)	<b>(2,604)</b>	(2,867)	(2,925)	(2,968)	Manage council assets including 10 industrial units, 158 shops, 10 commercial premises and 12 other units.
Revenues & Benefits	1,300	986	<b>1,402</b>	1,350	1,235	1,168	The Council's administration and recovery costs for local taxation for both basildon and Brentwood.
Electoral Expenses	415	404	<b>326</b>	327	329	330	Maintain register of 139,606 electorate (Sep 2022) and conduct scheduled Basildon Council elections.
<b>TOTAL NET COST/(SURPLUS)</b>	<b>1,036</b>	<b>(67)</b>	<b>715</b>	<b>221</b>	<b>39</b>	<b>(338)</b>	



## GENERAL FUND BUDGET 2023/24 AND FINANCIAL FORECAST TO 2026/27

### ENVIRONMENT

Service	Actual	Original Budget	Estimates				Outcomes
	2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	
							<i>Budget provides for the delivery of the following outcomes for each service</i>
Refuse Collection & Recycling	4,971	5,985	<b>4,971</b>	3,798	3,851	3,882	Collect 83,681 tonnes of household waste from 80,000 households and 14,000 special collections (2021/22).
Street Cleansing	2,294	2,313	<b>2,920</b>	2,921	2,836	2,839	Street cleansing, gully sweeping, graffiti removal and cleaning of town centres and neighbourhood shops.
Environmental Health	1,396	1,571	<b>1,834</b>	1,838	1,843	1,843	Regulate pollution, food hygiene, health and safety and animal control as well as various licenses and permits.
Churchyard Burial Grounds & Cemeteries	17	78	<b>76</b>	71	65	58	Maintain 5 closed churchyard burial grounds and 3 open cemeteries throughout the Borough.
Other Environment	800	716	<b>750</b>	756	768	785	Maintain 174,000m <sup>2</sup> hardsurfacing, 2,006 streetlights, 380 litter bins, 215 dog bins, 92 bus shelters, 50 benches.
Central Stores	(71)	-	-	-	-	-	Responsible for the provision of Basildon Council's central stores function located at Barleylands Depot.
Transport & Plant	58	82	<b>88</b>	88	89	90	Management of the vehicle contract provided by Riverside Truck Rental Ltd - recharged to relevant services.
<b>TOTAL NET COST/(SURPLUS)</b>	<b>9,465</b>	<b>10,745</b>	<b>10,639</b>	<b>9,472</b>	<b>9,452</b>	<b>9,497</b>	

### HOUSING

Service	Actual	Original Budget	Estimates				Outcomes
	2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	
							<i>Budget provides for the delivery of the following outcomes for each service</i>
Housing Options	2,399	2,553	<b>2,971</b>	2,964	2,970	2,969	Administration and delivery of the allocations policy, homelessness prevention and other grant initiatives.
Private Sector Housing	(43)	-	-	-	-	-	Support improvements to private sector housing stock through provision of disabled facility grants.
Community Safety	527	487	<b>497</b>	459	459	459	Reduce crime and disorder, combat substance misuse, reduce re-offending and carry out safeguard duties.
<b>TOTAL NET COST/(SURPLUS)</b>	<b>2,883</b>	<b>3,040</b>	<b>3,468</b>	<b>3,423</b>	<b>3,429</b>	<b>3,428</b>	

## GENERAL FUND BUDGET 2023/24 AND FINANCIAL FORECAST TO 2026/27

### LEISURE

Service	Actual	Original Budget	Estimates			Outcomes	
	2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	<i>Budget provides for the delivery of the following outcomes for each service</i>
Parks, Open Spaces & Recreation Grounds	3,701	3,383	<b>3,681</b>	3,745	3,815	3,759	Maintenance of 677 hectares of parks and grounds including 7 allotment sites, and various sports facilities.
Country Parks	661	629	<b>354</b>	359	361	363	Manage country parks and associated buildings at Wat Tyler, The Wick, Queen's Park and Norsey Wood.
Sporting Village	1,997	1,861	<b>1,978</b>	2,002	2,026	2,042	Facility managed under contract by Community Solutions for Leisure Basildon Limited - 900k visits for 21/22.
Leisure Facilities & Services	1,133	1,415	<b>1,153</b>	1,170	1,182	1,194	Billericay Pool, Eversley Leisure Centre, Wickford Swim & Fitness Centre, golf course and other initiatives.
Towngate Theatre	381	746	<b>730</b>	730	731	728	Professional shows, community shows and Christmas pantomime (172 shows in 21/22).
Catering	91	9	<b>24</b>	24	26	25	Restaurant, bar and refreshments provision at Towngate Theatre, Wat Tyler Country Park and The Place.
<b>TOTAL NET COST/(SURPLUS)</b>	<b>7,964</b>	<b>8,043</b>	<b>7,920</b>	<b>8,030</b>	<b>8,141</b>	<b>8,111</b>	

### REGENERATION & PARTNERSHIPS

Service	Actual	Original Budget	Estimates			Outcomes	
	2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	<i>Budget provides for the delivery of the following outcomes for each service</i>
Local Planning Delivery	366	352	<b>508</b>	508	538	38	Embed policy and legislation, maintain housing and regeneration strategy and develop a Local Plan and CIL.
Development & Investment	50	-	-	-	-	-	Support delivery of Sempra Homes' New Homes Programme and regeneration of Craylands & Fryerns estates.
Economic Development	356	569	<b>892</b>	499	499	499	Promote employment opportunities, assist local traders, promote the Borough and attract investment.
Basildon Town Centre	243	193	<b>249</b>	255	257	260	Maintenance and management of Basildon Town Centre including the provision for Christmas lighting.
Regeneration Delivery	1,122	1,307	<b>908</b>	908	913	913	Support major borough regeneration and development projects and refresh town centre masterplan.
<b>TOTAL NET COST/(SURPLUS)</b>	<b>2,137</b>	<b>2,421</b>	<b>2,557</b>	<b>2,170</b>	<b>2,207</b>	<b>1,710</b>	

## GENERAL FUND BUDGET 2023/24 AND FINANCIAL FORECAST TO 2026/27

### CORPORATE & CENTRAL

Service	Actual	Original Budget	Estimates			Outcomes	
	2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	<i>Budget provides for the delivery of the following outcomes for each service</i>
Democratic Representation	971	965	<b>1,261</b>	1,259	1,276	1,280	Managing and administering the Council's decision making processes including the 42 elected Councillors.
General Administration & Corporate Core	1,313	3,856	<b>5,913</b>	6,169	6,232	6,863	Corporate management costs as a multi-purpose organisation, not directly attributable to particular services.
Emergency Planning & Business Continuity	56	-	-	-	-	-	Plans and works with other organisations in the event of an emergency to ensure continuity in a time of need.
Central Expenses	1,339	1,256	<b>1,367</b>	1,368	1,369	1,368	This budget relates to a range of fees and charges payable by the Council for corporate functions.
Corporate Staffing	456	449	<b>1,038</b>	1,020	1,021	4,521	This budget includes a range of staff related costs including the pension provision.
Insurance Pool	(134)	-	-	-	-	-	Provides flexibility to address Basildon Council's insurance requirements in the context of risk management.
Capital Financing	(4,344)	(5,217)	<b>(1,282)</b>	(1,398)	(429)	109	Costs associated with managing the Council's debt position after allowing for recharges to services.
Investing Activities	(4,359)	(9,798)	<b>(3,850)</b>	(4,089)	(3,912)	(3,750)	All elements of capital investments and commercial activities (without the associated financing costs).
Other Corporate Expenses	(385)	1,815	<b>3,019</b>	1,369	769	663	Other corporate costs not attributable to specific service areas.
<b>TOTAL NET COST/(SURPLUS)</b>	<b>(5,087)</b>	<b>(6,674)</b>	<b>7,466</b>	<b>5,698</b>	<b>6,326</b>	<b>11,054</b>	

## GENERAL FUND BUDGET 2023/24 AND FINANCIAL FORECAST TO 2026/27

### MANAGEMENT & ADMINISTRATION

Service	Actual	Original Budget	Estimates			Outcomes	
	2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000		2026/27 £'000
<i>These include support services and office accommodation costs that are recharged to other departments.</i>							
<b>Expenditure</b>							
Management & Administration Support	13,160	12,537	<b>14,235</b>	14,206	14,330	14,184	Costs relating to Council support services which are subsequently recharged to other service areas.
Customer Service Centre	1,900	2,107	<b>2,094</b>	2,014	2,019	2,018	The Customer Service Centre provides a single point-of-contact for customers of Basildon Council.
Office Accommodation	1,977	1,975	<b>2,101</b>	2,072	2,093	2,108	This budget relates to the Basildon Centre and Barleylands Depot.
<b>Total Expenditure</b>	<b>17,037</b>	<b>16,619</b>	<b>18,431</b>	<b>18,292</b>	<b>18,441</b>	<b>18,310</b>	
<b>Resources</b>							
Income & Recharges	(17,037)	(16,619)	<b>(18,431)</b>	(18,292)	(18,441)	(18,310)	
<b>Total Resources</b>	<b>(17,037)</b>	<b>(16,619)</b>	<b>(18,431)</b>	<b>(18,292)</b>	<b>(18,441)</b>	<b>(18,310)</b>	

### ADDITIONAL INFORMATION - RECHARGED SERVICES

Service	Actual	Original Budget	Estimates			Outcomes	
	2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000		2026/27 £'000
<i>These services are recharged to other departments so this provides a further breakdown of their budget.</i>							
<b>Expenditure</b>							
Central Stores	254	214	<b>214</b>	214	215	216	Responsible for the provision of Basildon Council's central stores function located at Barleylands Depot.
Private Sector Housing	1,705	1,000	<b>1,000</b>	1,000	1,000	1,000	Support improvements to private sector housing stock through provision of disabled facility grants.
Development & Investment	588	356	<b>465</b>	452	444	444	Support delivery of Sempra Homes' New Homes Programme and regeneration of Craylands & Fryerns estates.
Insurance Pool	1,068	1,075	<b>1,118</b>	1,118	1,118	1,118	Provides flexibility to address Basildon Council's insurance requirements in the context of risk management.
<b>Total Expenditure</b>	<b>3,615</b>	<b>2,645</b>	<b>2,797</b>	<b>2,783</b>	<b>2,777</b>	<b>2,778</b>	
<b>Resources</b>							
Income & Recharges	(3,616)	(2,645)	<b>(2,797)</b>	(2,783)	(2,777)	(2,778)	
<b>Total Resources</b>	<b>(3,616)</b>	<b>(2,645)</b>	<b>(2,797)</b>	<b>(2,783)</b>	<b>(2,777)</b>	<b>(2,778)</b>	

## HOUSING REVENUE ACCOUNT BUDGET 2023/24 AND FINANCIAL FORECAST TO 2026/27

### HOUSING REVENUE ACCOUNT SUMMARY

	Actual	Original	Estimates			
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	£'000	£'000	£'000	£'000	£'000	£'000
<b>Expenditure</b>						
Management	16,998	18,635	<b>21,978</b>	22,691	23,155	24,034
Repairs	12,185	12,111	<b>13,207</b>	14,004	14,257	14,510
Debt Management Expenses	54	42	<b>44</b>	45	46	48
Depreciation	18,200	18,033	<b>18,385</b>	18,744	19,110	19,483
Other Expenses	792	1,190	<b>500</b>	400	250	250
<b>Total Expenditure</b>	<b>48,229</b>	<b>50,011</b>	<b>54,114</b>	<b>55,884</b>	<b>56,818</b>	<b>58,326</b>
<b>Resources</b>						
Rent Income	(49,364)	(51,416)	<b>(54,862)</b>	(57,316)	(58,692)	(60,141)
Charges for Services and Facilities	(4,226)	(5,278)	<b>(5,564)</b>	(7,262)	(7,303)	(7,303)
General Fund Contribution	(511)	(442)	<b>(500)</b>	(501)	(501)	(501)
<b>Total Resources</b>	<b>(54,101)</b>	<b>(57,136)</b>	<b>(60,926)</b>	<b>(65,080)</b>	<b>(66,497)</b>	<b>(67,945)</b>
<b>Net Cost of Services</b>	<b>(5,872)</b>	<b>(7,125)</b>	<b>(6,812)</b>	<b>(9,196)</b>	<b>(9,678)</b>	<b>(9,619)</b>
Net Interest	8,380	8,349	<b>8,327</b>	8,936	9,109	9,350
Other Capital Financing Costs	57	116	<b>119</b>	127	120	59
<b>(Surplus)/Deficit for the year</b>	<b>2,565</b>	<b>1,340</b>	<b>1,634</b>	<b>(132)</b>	<b>(450)</b>	<b>(211)</b>
Revenue Contribution to Capital Outlay	11,409	3,000	<b>704</b>	293	452	211
<b>TOTAL NET COST/(SURPLUS)</b>	<b>13,974</b>	<b>4,340</b>	<b>2,338</b>	<b>161</b>	<b>2</b>	<b>-</b>

### HOUSING REVENUE ACCOUNT RESERVES

	Actual	Original	Estimates			
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	£'000	£'000	£'000	£'000	£'000	£'000
<b>Closing Balances</b>						
HRA	4,174	4,000	<b>4,000</b>	4,000	4,000	4,000
Asset Management Reserve	5,769	4,014	<b>836</b>	675	672	672
Treasury Management Reserve	600	600	<b>600</b>	600	600	600
<b>Total HRA Reserve</b>	<b>10,543</b>	<b>8,614</b>	<b>5,436</b>	<b>5,275</b>	<b>5,272</b>	<b>5,272</b>

### GENERAL INFORMATION

	Actual	Estimate	Estimate	Estimate	Estimate	Estimate
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	£'000	£'000	£'000	£'000	£'000	£'000
Total Number of dwellings (All Tenures)						
Average for year	10,813	10,698	10,738	10,721	10,668	10,613
Average Rent per dwelling per week (Secure Tenures Only)	£89.61	£93.30	£98.95	£103.90	£107.02	£110.23

## CAPITAL PROGRAMME 2023/24 AND FINANCIAL FORECAST TO 2026/27

### CAPITAL PROGRAMME - GENERAL FUND

	Actual	Original	Estimates			
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	£'000	£'000	£'000	£'000	£'000	£'000
<b>Expenditure</b>						
Disabled Facilities Grants	998	1,000	2,000	1,000	1,000	1,000
Nevedon Road site Public Realm Works	27	-	1,000	-	-	-
Swimming Pools Strategy	346	4,992	5,646	-	-	-
Play Areas	619	900	900	900	900	900
Parks Improvements	373	560	50	-	-	-
Skate Park	144	-	300	-	-	-
Parks Equipment Replacement Programme	15	35	-	-	-	-
Asset Management - Corporate Buildings	1,857	2,000	2,000	2,000	2,000	2,000
Laindon Community Centre	1,424	1,200	1,000	-	-	-
Community Centres	-	360	750	-	-	-
Safe & Sound Estates	-	500	1,200	1,200	1,200	1,200
Town Centre Regeneration	-	1,000	3,000	3,000	3,000	3,000
Car Parking Strategy	-	2,760	1,000	2,310	-	-
IT Strategy Hardware	121	-	300	-	-	-
Waste Strategy - Containers	-	-	2,370	170	170	170
South Green Recycling Centre	-	80	-	-	-	-
LED Streetlights	-	340	-	-	-	-
Other Regen Projects	151	300	-	-	-	-
Kent View Road - footpaths	-	45	-	-	-	-
Additional Billericay Investments	-	50	-	-	-	-
East Square Development	7,808	-	-	-	-	-
Great Oaks Quarter	956	4,900	8,844	-	-	-
Town Centre Public Realm	128	1,500	-	-	-	-
Contingency Provision	-	1,000	1,000	250	150	50
Investment Properties	-	-	1,200	-	100	-
Health Project	287	-	-	-	-	-
Polling Booths	33	-	-	-	-	-
Ambulance Hub	16	-	-	-	-	-
Peabody Grant	376	-	-	-	-	-
Homeless Provision	1	-	-	-	-	-
<b>Total Expenditure</b>	<b>15,680</b>	<b>23,522</b>	<b>32,560</b>	<b>10,830</b>	<b>8,520</b>	<b>8,320</b>
<b>Resources</b>						
Government Grants	(998)	(5,900)	(10,844)	(1,000)	(1,000)	(1,000)
Other Grants/Contributions	(551)	-	(1,000)	-	-	-
Capital Receipts	(288)	(738)	-	-	-	-
Direct Revenue Financing (DRF)	(54)	-	(2,250)	-	(100)	-
New unsupported borrowing	(13,789)	(16,884)	(18,466)	(9,830)	(7,420)	(7,320)
<b>Total Resources</b>	<b>(15,680)</b>	<b>(23,522)</b>	<b>(32,560)</b>	<b>(10,830)</b>	<b>(8,520)</b>	<b>(8,320)</b>

### CAPITAL PROGRAMME - HOUSING REVENUE ACCOUNT

	Actual	Original	Estimates				Total Years 1-5
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>General Programme</b>							
Internal Works	6,810	6,898	8,513	8,553	8,666	4,757	41,466
External Works	3,103	4,480	5,152	5,152	5,152	6,149	26,648
Common Parts Works	2,062	7,242	5,430	5,404	5,154	2,629	19,001
Insulation programme	3,586	2,600	4,640	4,640	1,840	5,923	18,595
Aids and adaptations	1,465	1,000	1,150	1,150	1,150	1,150	5,750
Estate Works	3,553	10,500	6,375	3,375	2,375	2,375	16,875
Structural Works	716	500	575	575	575	575	2,875
Associated Assets Works	3	500	-	-	-	-	-
Future Major Works	81	-	-	-	-	-	-
Improvement Works	560	-	-	-	-	-	-
Contingent Major Works	-	-	-	-	-	-	-
Exceptional External Works	-	-	-	-	-	-	-
Other Capital Works	160	-	-	-	-	-	-
<b>Total Capital (excluding inflation &amp; fees)</b>	<b>22,099</b>	<b>33,720</b>	<b>31,835</b>	<b>28,849</b>	<b>24,912</b>	<b>23,558</b>	<b>131,210</b>
Inflation @ 2% (included within costs)	-	-	-	-	-	-	-
Fees on Capital @ 5% (included within costs)	-	-	-	-	-	-	-
<b>Total Capital (including inflation &amp; fees)</b>	<b>22,099</b>	<b>33,720</b>	<b>31,835</b>	<b>28,849</b>	<b>24,912</b>	<b>23,558</b>	<b>131,210</b>
<b>New Build Programme</b>							
Acquisition & New Build	25,747	10,000	15,815	10,000	10,000	10,000	45,815
New build carried forward from 2020/21	-	-	-	-	-	-	-
<b>Overall Programme</b>	<b>47,846</b>	<b>43,720</b>	<b>47,650</b>	<b>38,849</b>	<b>34,912</b>	<b>33,558</b>	<b>177,025</b>
<b>Financed by:</b>							
Major Repairs Reserve	(18,308)	(18,033)	(18,385)	(18,744)	(19,110)	(19,483)	(95,587)
Grants and contributions	(44)	-	(2,429)	-	-	-	(2,429)
General Capital Receipts	-	(6,140)	(7,124)	(2,951)	(2,720)	(2,508)	(17,494)
141 Capital Receipts - New Build	(10,085)	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(16,000)
Revenue Contribution - New Build	(11,409)	(1,000)	(582)	(339)	(487)	(247)	(1,655)
Revenue Contribution - Other Capital	-	-	-	-	-	-	-
Borrowing	(8,000)	(14,547)	(15,130)	(12,815)	(8,595)	(7,319)	(43,860)
<b>Total Financing</b>	<b>(47,846)</b>	<b>(43,720)</b>	<b>(47,650)</b>	<b>(38,849)</b>	<b>(34,912)</b>	<b>(33,557)</b>	<b>(177,025)</b>